

California Joint Replacement Registry May 2011

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Disclosures/Conflicts of Interest

- <u>Research Support</u>:
 - AHRQ, NIH
- <u>Consulting Income:</u>
 - United Health Care, BCBSA, Integrated Healthcare Association, <u>Pacific Business Group on Health</u>, CMS (MedCAC), Ingenix
- Governance/Leadership Roles:
 - AAOS (HCSC)
 - AAHKS (Education, Health Policy, EBPC)
 - <u>American Joint Replacement Registry (Board of Directors)</u>
 - COA (Executive Committee)
 - OREF (Board of Trustees)
 - AHRQ (Effective Health Care Stakeholder Group)
 - UCSF Medical Center (HTAP)

CJRR: Multi-Stakeholder Collaboration



Goals: To Improve <u>Value</u> of TJA

- To inform <u>surgical</u> decision making regarding patient selection, surgical technique, processes of care, and device selection
- To inform <u>patient, payer</u>, and <u>purchaser</u> choice regarding where to seek TJA care
- To develop an <u>infrastructure</u> for data collection which <u>leverages technology</u> to <u>minimize provider burden</u> and workflow disruption
- To develop and test <u>incentives</u> for patient and provider participation in registries



- Focus on outcomes
 - Level 3 data
 - Many factors influence outcomes
 - Patient, surgeon, hospital/health system, device

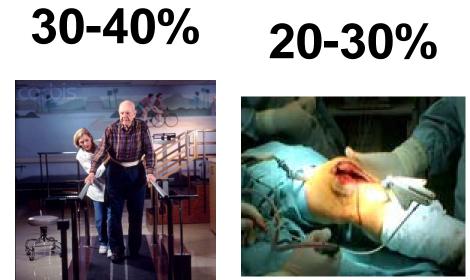
• Transparency

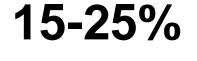
- Inform better decision making (patients, surgeons, hospitals, payers, purchasers)
- Importance of Risk-Adjustment

Need for incentives

- Patient
- Provider
- Workflow/efficiency
 - Leverage IT solutions

Importance of Device Selection in TJA Outcomes?*











Patient Surgeon Hospital Device

*Katz JN, Malchau H, Bozic KJ, Kaiser, others

Pitfalls of Focusing on Device

INTERVIEW

Disruptive Innovation: Can Health Care Learn From Other Industries? A Conversation With Clayton M. Christensen

• "Take hip replacement surgery for example. Here much of the cost and "skill", as it were, have moved from the surgeon to the device."









Some Metal Hip Replacements May Pose Problems

WorldViewUPDATE.com

CJRR Pilot

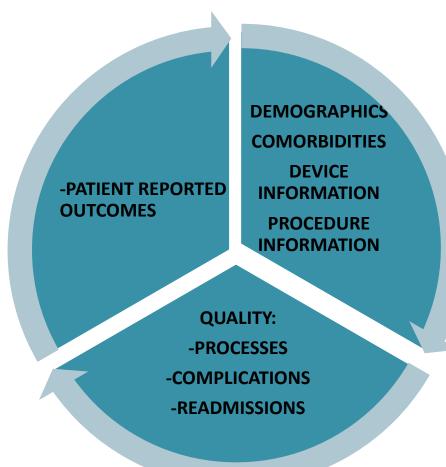


- 3 hospitals
- 11 surgeons
- 500 estimated cases





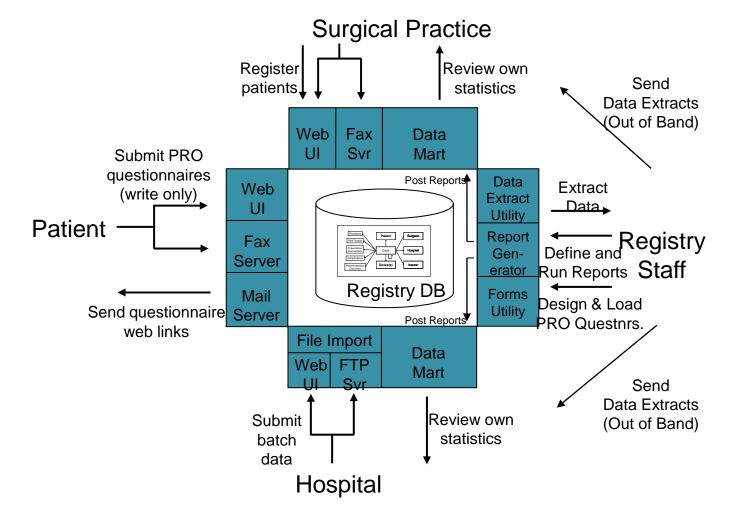
CJRR will be a "level 3" registry



Comparison with AJRR

	CJRR	AJRR	
Scope	 Level 3 data (120+ data elements) 	• Level 1 data (14 data elements)	
Reach	 CA only Pilot limited to 3 hospitals through 8/11 	 National 15 hospitals in pilot Aggressive expansion plans for 2011 and 2012 	
Timing	Pilot through 8/11; plans for expansion being formulated	Pilot now; expanding later in 2011	
Funding	CHCFPBGH	 AAOS Device manufacturers United HealthCare 	
Technology Model	Participants have committed to uniform file format and send weekly feeds via secure FTP.	Participants submit data via filling in form on web portal; currently developing RFP for vendor that may include more options.	

Burden Minimized by Harvesting Data From Existing Systems & Patients



What have we learned so far?

- Importance of physician leadership!
- Few incentives, many barriers to participation
- Challenges:
 - ? Value to hospitals
 - Data collection is <u>expensive</u>!
 - Need to identify least burdensome approach
 - HIPAA compliance/data security
 - Patient concerns regarding sharing SSN
 - Lack of consistent taxonomy/compatibility among EHR's
 - Revenue sources/business model for sustainability



- Participation
- Educate hospitals, payers, policymakers, device companies, patients on value of Registries
- Embrace transparency, competition based on value rather than volume
- Advocacy efforts

Why Should I Care? Defining 'Value' in Orthopaedics







Which of the following would you trust to decide which doctors should be placed in tier 1 or tier 2 (please mark one or more)?^a



'Value' = Cost?

Service	Oakwood Healthcare	Spectrum Health
Vaginal Delivery	\$8,221	\$4,700
C-section Delivery	\$16,679	\$7,700
Colonoscopy	\$2,866	\$1,300
Hernia Repair	\$12,174	\$13,900
Total Knee Replacement	\$39,291	\$21,000
Catheterization, Left Side of Heart	\$7,154	\$10,100

Alternative to Value Based Competition

CalPERS preferred centers for knee and hip replacement 2012 proposal

	Selected Prudent		Non Darticipating
	Buyer Hospital	Prudent Buyer	Non-Participating
Hospital Billed	\$60,000	\$60,000	\$60,000
Negotiated Rate/C&R	\$30,000	\$40,000	\$60,000
Provider Write Off	\$30,000	\$20,000	\$0
Member Coinsurance/			
Out of pocket limit	\$3,000	\$3,000	N/A
Plan Obligation	\$27,000	\$27,000	\$30,000
Member Obligation	\$3,000	\$13,000	\$30,000



Summary

- CJRR offers COA an opportunity to be at the forefront of Registry efforts
- Define value of TJR
- Stimulate competition based on value, not price
- Physician involvement, leadership is key to success!



Questions?



CJRR

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